



A Collaborative Model Between Pharmacists, Nurses, and Physicians

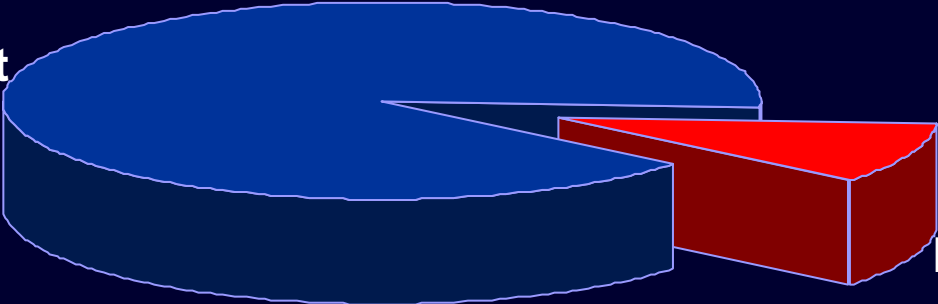
Jill E. Martin-Boone, Pharm.D., FASHP
Clinical Professor
James L. Winkle College of Pharmacy
University of Cincinnati
Cincinnati, Ohio
USA

Overview



- Introduction
- Pharmacy Environment
- FIP Working Group Report
- Practice Examples
- Education and Training
- Conclusions /
Recommendations

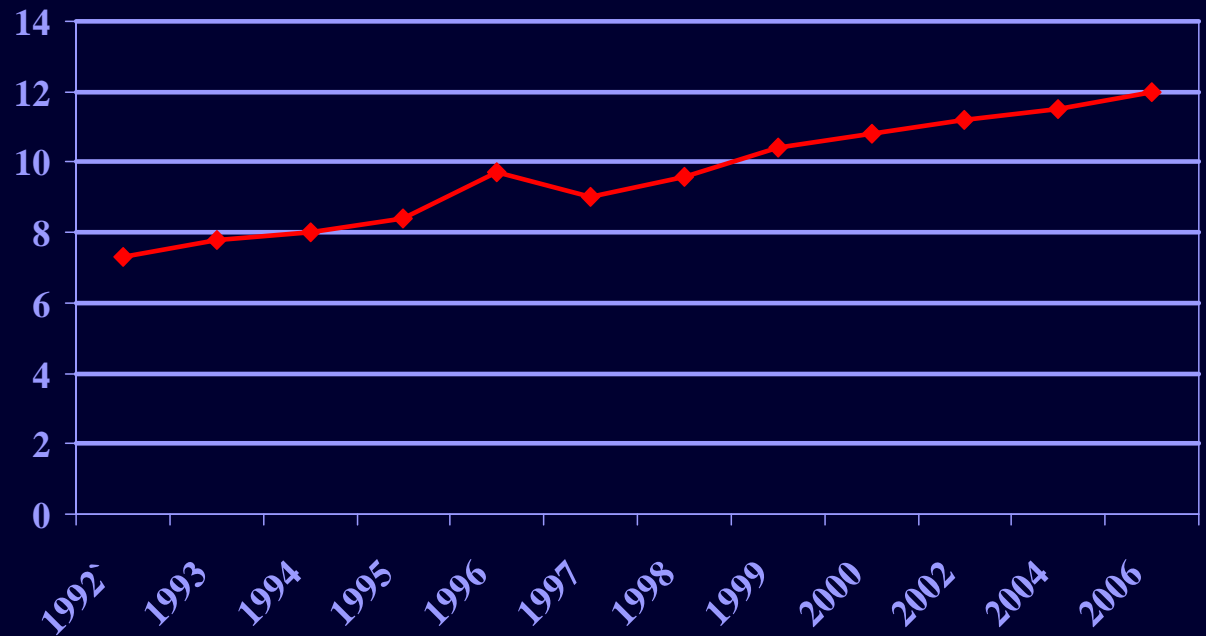
**Healthcare
Environment**



**Medication Use
Environment**

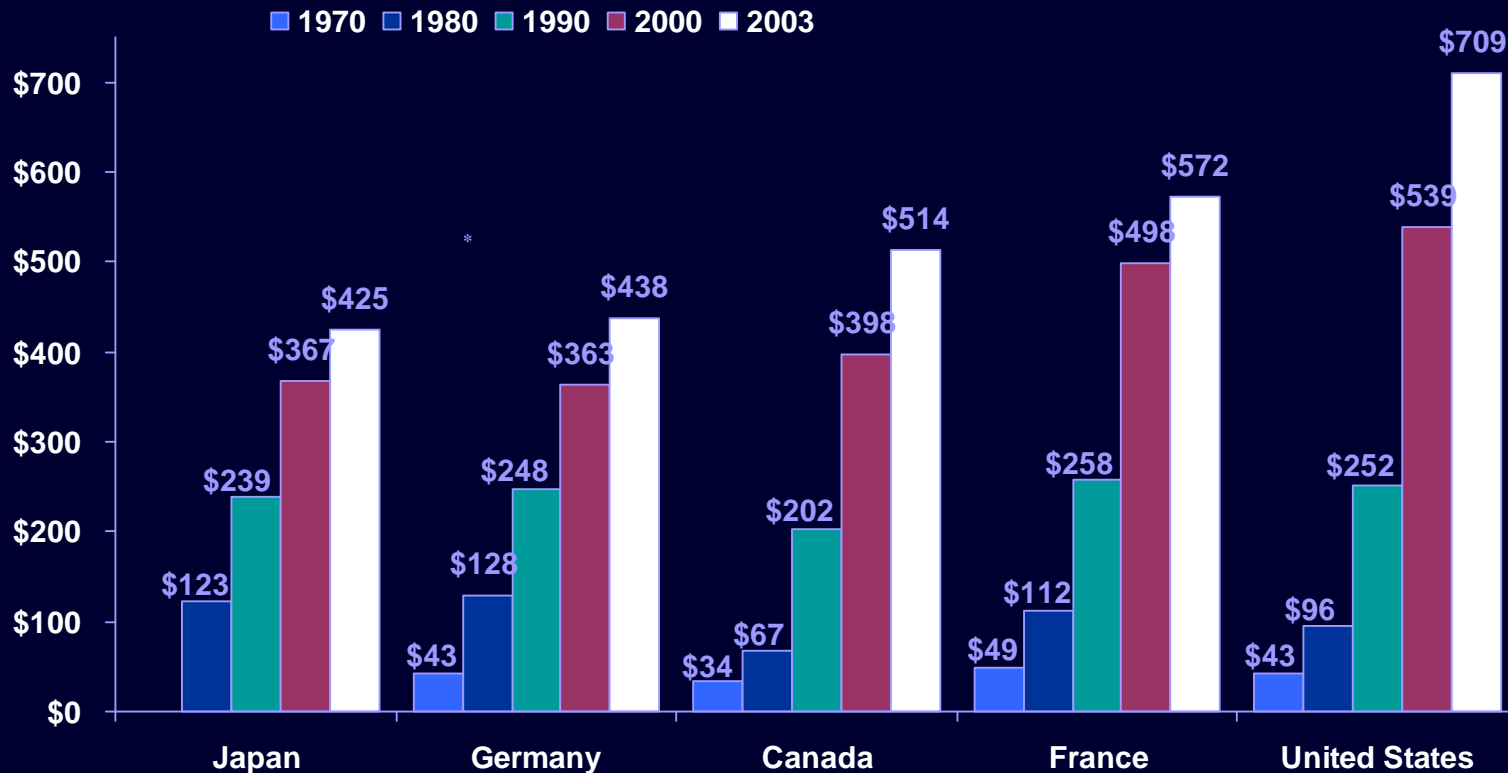
Prescriptions Dispensed per Capita

Prescriptions per capita



Per Capita Spending on Pharmaceuticals and Other Non-Durables by OECD Country, 1970-2003

Variation across countries is increasing. Recent growth in North America is most rapid.



Expenditures in U.S. dollars using purchasing power parity rates.

Note: Data is arrayed by spending levels for 2003. Japan not available for 1970.

Source: OECD Health Data 2006.

OECD=Organization for Economic, Co-operation, and Economic Development

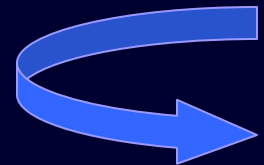
Medication Use Environment

- More people are taking more medications than ever before
- We are spending more money on medications than ever before



Medication Use Environment Challenges

- More sophisticated and complex medication regimens associated with increased potential for
 - Drug interactions
 - Adverse effects
 - Nonadherence
 - Increased gap between potential efficacy and actual effectiveness of medicines
- Identifying and managing optimal medication regimens is more challenging and more time intensive



Why Collaborative Pharmacy Practice?



- The pharmacist medication expertise can be used to *complement* the roles of other healthcare professionals to provide quality care for patients.
- In a time of looming healthcare services shortages, utilizing pharmacists' expertise can extend care to those in need.



The International Pharmaceutical Federation (FIP)

Global federation of national associations of pharmacists and pharmaceutical scientists in official relations with the World Health Organization (WHO).

FIP Working Group on Collaborative Practice

- Co-chairs
 - Dr Jill Martin Boone (USA)
 - David Pruce (UK)
- Members
 - Prof. Marja Airaksinen (Finland)
 - Martine Chauvé (France)
 - Dr Timothy Chen (Australia)
 - Andrew Gray (South Africa)
 - Tracy Ruegg (Nurse)
 - Dr Jon Snaedal (Doctor)

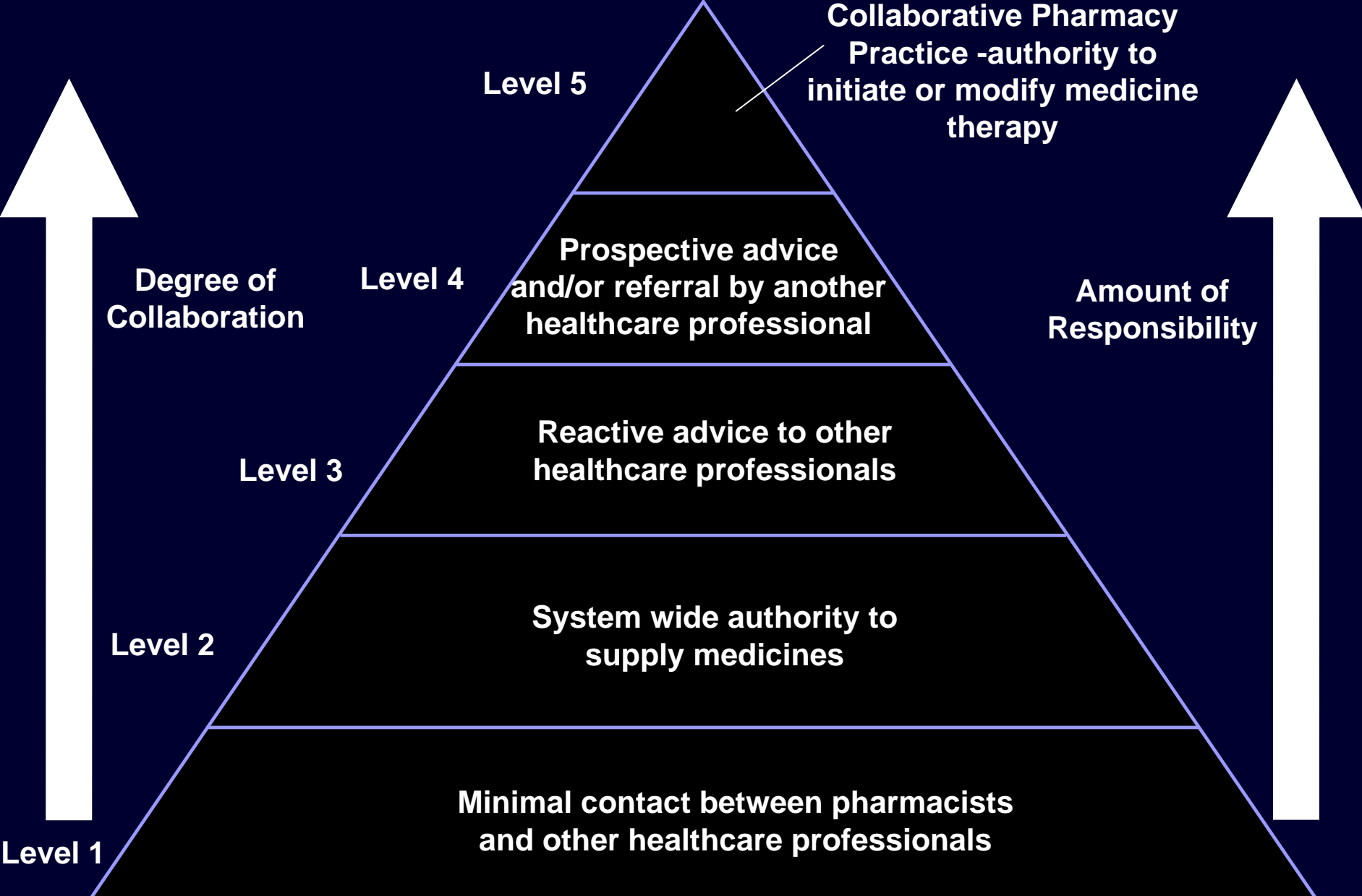


FIP Working Group on Collaborative Practice – *selected charges*

- *To agree on a robust definition of collaborative practice with particular emphasis on advanced collaborative practice*
- *To identify the contribution of pharmacists within collaborative practice in terms of evidence based improvements in patient care and/or health economics*
- *To identify the current status of collaborative practice throughout the world and to identify a number of international exemplars of collaborative practice*
- *To make recommendations regarding the further development and implementation of collaborative practice*



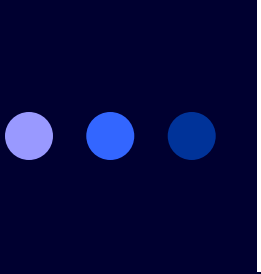
Defining Collaborative Pharmacy Practice?

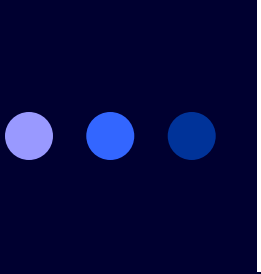




Examples of levels

- Level 1 (Minimal contact with other healthcare professionals)
 - Dispensing of prescriptions
 - Sale of OTC medicines
- Level 2 (System wide authority to supply)
 - “Pharmacist Only” category
 - Emergency supply of prescription medicines
 - Patient Group Directions

- 
- Level 3 (Reactive advice)
 - Interventions on prescriptions
 - Reactive ward pharmacy
 - Level 4 (Prospective advice/referral)
 - Clinical pharmacist attendance at ward rounds
 - Referral of patients to the pharmacist for advice

- 
- Level 5 (Collaborative Pharmacy Practice)
 - Pharmacist given authority to initiate or modify therapy
 - Part of a supportive collaborative team of professionals treating a patient



Collaborative Pharmacy Practice (CPP)

- Advanced clinical practice where pharmacists collaborate with other healthcare professionals in order to care for patients, carers and public.
- Collaborative pharmacy practice may include,
 - Initiation, modification and monitoring of prescription medicine therapy
 - Ordering and performing laboratory and related tests
 - Assessing patient response to therapy
 - Counseling and educating a patient on medications
 - Administering medications



Level 5 practice - assumptions

- Patient Focus
- Collaboration
- Patient information access
- Maintain communication
- Adequate time to provide care
- National clinical standards
- Quality assurance
- Education and training
- Credentialing



What is the evidence?

● ● ● | When pharmacists have been incorporated as a “core” member of the healthcare team.....

- Enhance patient outcomes
- Improve medication adherence
- Advance patient safety
- Assure continuity of care
- Decrease costs

Appendix I and II of FIP Working Group Report

Ambulatory Clinical Pharmacy

Enhancing Patient Outcome

- Lipid Management

- Working under protocol, pharmacists modified dosages, ordered lab tests, provided behavior modification counseling
 - ***Desired lipid levels were achieved in 84% of patients (baseline 53%)***

- Heart Failure Management Team

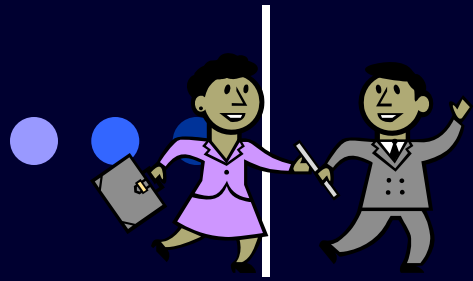
- 181 patients
 - ***Reduction in all-cause mortality and nonfatal heart failure events***
 - Control group = 16 events
 - Intervention group = 4 events

Patient Medication Compliance

● ● ● Pharmacists providing care to patients with high cholesterol in their community improved patient compliance with medication from a national average of 40% to 90%.



Source: Bluml BM, McKenney JM, et al. Pharmaceutical care services and results in Project ImPACT: Hyperlipidemia. *Journal of the American Pharmaceutical Association*. 2000; 40(2): 157-165.



Hospital Setting





Hospital Pharmacist Inpatient

Advancing Patient Safety

- Pharmacists in Medicine Rounds
 - Medication errors reduced 51%
 - Number of patients without a med error increased by 40%

Scarsi, et al. AJHP. 2002.
- Pharmacists on ICU Rounding Team
 - Errors decreased by 66%
 - Projected \$270,000 cost savings

Leape, et al. JAMA. 1999.



Hospital Pharmacist Inpatient

Assuring Continuity of Care

- Pharmacists Improve accuracy of Medication History on Admission to Hospital
 - Corrected medication history 67% of cases
 - 11-59% were clinically important
- Pharmacist Discharge Counseling Decrease Preventable ADE's 30 days post-discharge
 - 1% with Pharmacist
 - 11% without Pharmacist

Decreasing Cost and Saving Lives



Pharmacists providing patient care services in 1000 hospitals saved nearly 400 lives and \$5.1 billion in health care costs



Sources: Bond CA, Raehl CL, et al. Health care professional staffing, hospital characteristics, and hospital mortality rates. *Pharmacotherapy*. 1999; 19(2): 130-8.

Bond CA, Raehl CL, et al. Clinical pharmacy services, pharmacy staffing, and the total cost of care in U.S. hospitals. *Pharmacotherapy*. 2000 June; 20(6): 609-21.



Collaborative Pharmacy Practices throughout the world.....

Our findings.....





Collaborative Practice

Throughout the World

- Collaboration between pharmacists and others varies widely both across healthcare systems and within the same healthcare system



Global Pharmacy Practice

- Much of the worldwide pharmacy practice has a product focus
- Higher levels of clinical practice (level 5) most markedly seen in:
 - Great Britain
 - USA
 - Canada
 - Pockets of practice in countries throughout the world (e.g. Singapore, Saudi Arabia, South Africa, South America)



Global Pharmacy Practice

- Examples of Levels 1 – 4 seen in:
 - Europe
 - Australia
 - Asia
 - Africa
 - South America
 - Mideast
- There are a number of different models



Collaborative Pharmacy Practice (CPP) Models

- Collaborative
- May include a form of prescribing
 - Protocol
 - Formulary
- Examples



Institutional Setting



Inpatient Collaborative Practice Protocol

University Hospital

Example 1

“Pharmacist-adjusted medication dosing in patients with renal dysfunction”

- Pharmacy and Therapeutics Committee Approved Protocol
- Pharmacists
 - Receive daily list of patients with renal dysfunction
 - Reviews the patient’s chart to determine if all drugs are appropriate dosed
 - Determine new doses as indicated
 - Write for changes - written as an order “per protocol.”
 - Documents the intervention in the patient medical record



Inpatient Collaborative Practice Protocol

University Hospital

Example 2

Low Molecular Weight Heparin (LMWH) Therapy

Pharmacist is consulted to assess patient's appropriateness for outpatient treatment with LMWH + warfarin. The process is initiated inpatient and transitioned to the outpatient.

Physician Responsibilities:

1. ___ **Contact Clinical Pharmacist On-Call** for procurement of outpatient drug supply and coordination of initial and long-term anticoagulation services.
2. ___ Initiate clinical protocol for inpatient care



Inpatient Collaborative Practice Protocol University Hospital

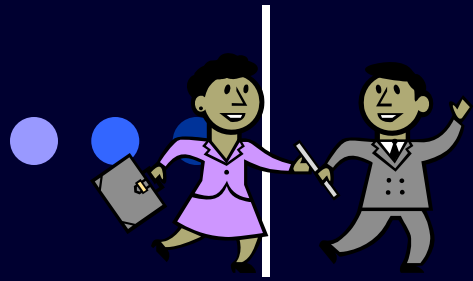
Example 2 - continued



Pharmacist Responsibilities:

- 1) Coordinate drug distribution and coordinate home nursing needs (blood draws, assisted injections), if applicable, with Home Care Case Manager.
- 2) Evaluate for drug interactions and LMWH dosing schedule.
- 3) Educate patient on LMWH self-injection and acute and chronic anticoagulation care plan.
- 4) Ensure referral forms for Pharmacy Anticoagulation Clinic are complete and schedule patient's first appointment.
- 5) Complete appropriate documentation in the Progress Notes section of the patient's chart to include:
 - Method of dalteparin administration (if self-injection, patient must have demonstrated appropriate technique, prior to discharge).
 - Specific description of acute and chronic anticoagulation plans.
 - Description of educational points, with patient comprehension and acceptance of their individual plan of therapy noted.





Ambulatory Setting



Ambulatory Collaborative Practice

Harborview Medical Ctr, Washington

Approved By State Board of Pharmacy

○ Direct Patient Care

- Conduct direct patient care activities
 - patient visits to establish therapeutic goals,
 - drug-related physical assessment (eg. BP),
 - lab assessments and
 - telephone calls.
- Design recommend, monitor and evaluate patient-specific therapeutic regimens....
- Appropriate referral to other health care practitioners...
- Ensure continuity of care...
- Integrate disease prevention

○ Prescription Refill Authorization



Ambulatory Collaborative Practice

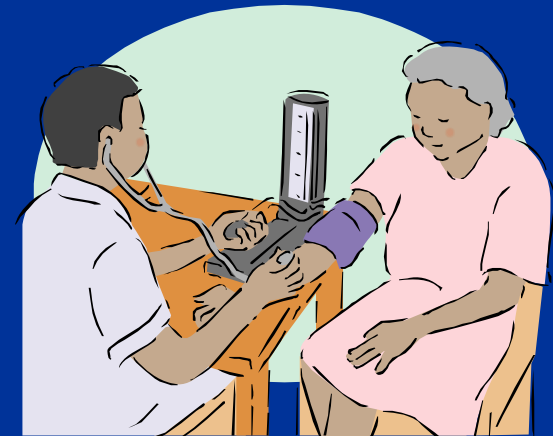
Harborview Medical Ctr, Washington

Example

- Physician refers the patient for “Pharmacotherapy Consult” or “Disease Specific”

- Pharmacist

- Clinic visit (s)
- Establishes plan
- Orders tests
- Modifies therapies as appropriate
- Documents interventions



- Example Disease States

- Asthma & COPD
- Congestive Heart Failure
- Coronary Artery Disease
- Depression
- Diabetes Mellitus
- Dyslipidemia
- Emergency Contraceptives
- Hypertension
- Osteoporosis
- Pain Management
- Seizure Disorders
- Smoking Cessation

Example Collaborative Agreement

Reason(s) for Referral:

- | | |
|---|---|
| <input type="checkbox"/> Therapeutic Drug Monitoring
Drug_____ | <input type="checkbox"/> Medication Dose Titration
Drug_____ |
| <input type="checkbox"/> Medication Administration Technique | <input type="checkbox"/> Medication Compliance Counseling |
| <input type="checkbox"/> Laboratory Follow-up | <input type="checkbox"/> Polypharmacy |
| <input type="checkbox"/> Blood Pressure Monitoring | |
| <input type="checkbox"/> Disease State Management : | <input type="checkbox"/> Smoking Cessation |
| <input type="checkbox"/> Education | <input type="checkbox"/> Nicotine Replacement Therapy |
| <input type="checkbox"/> Medication Dose Titration | <input type="checkbox"/> Bupropion |
| <input type="checkbox"/> Hypertension <input type="checkbox"/> Diabetes | |
| <input type="checkbox"/> Asthma <input type="checkbox"/> Hyperlipidemia | |
| <input type="checkbox"/> COPD <input type="checkbox"/> CHF | |
| <input type="checkbox"/> Other_____ | |

Therapeutic Goal (s): _____

____I will participate with the Outpatient Pharmacotherapy Clinic and authorize the services specified above to be performed by qualified pharmacists.

Physician's Signature: _____ **Date:** _____

Patient's Signature: _____ **Date:** _____

____I agree to provide the services specified by this consult agreement for the patient indicated above. I understand that I am authorized solely to perform these indicated services and that therapeutic management for conditions other than those specified by this document shall be deferred to the primary care physician.

Pharmacist's Signature: _____ **Date:** _____

What type of training is needed for
Level 5 - Collaborative Pharmacy
Practice?





Education and Training

- Most countries consider Collaborative Pharmacy Practice “CPP” advanced practice
 - Pharmacy degree + additional training
 - Residencies (US)
 - Specific certification/credentialing
 - Other



***Pharmacists' Collaborative
Practice***

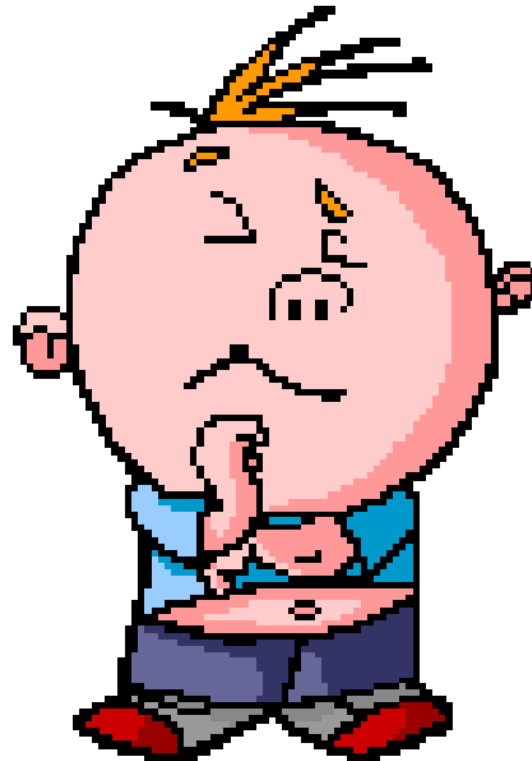
The Journey



Conclusions and Recommendations

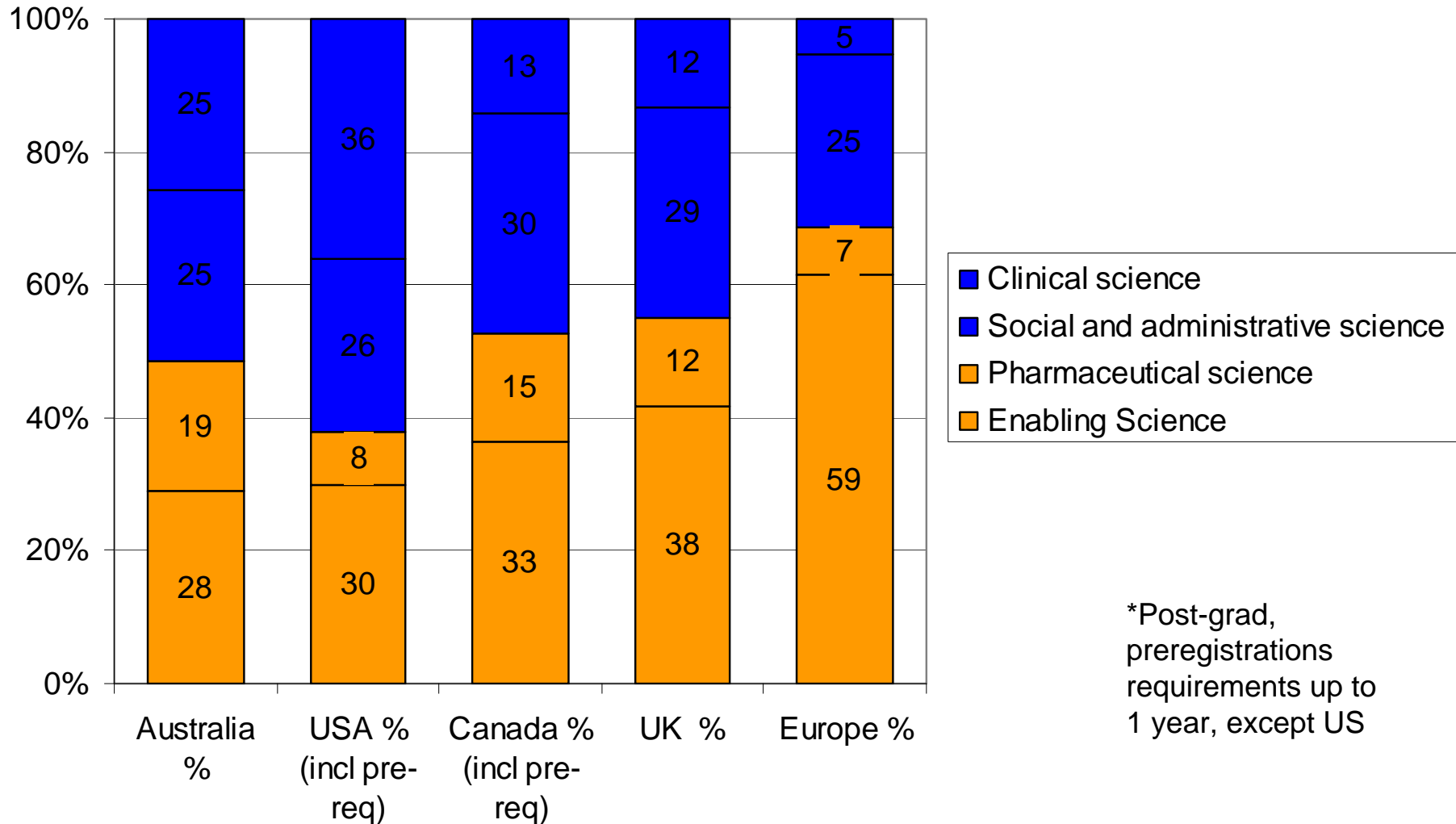
- Pharmacists have much to offer patients, carers, and the public at all “levels” of practice (1 through 5)
- We believe that Collaborative Pharmacy Practice should be promoted as a goal throughout the world.
- We urge all countries to work within their healthcare systems, as appropriate, to ensure pharmacist have a core place in the multidisciplinary team to achieve optimal patient care

Your Thoughts





Course Content Comparison



Pharmacy Degrees

Australia	Canada	UK	USA
BPharm	BScPhm	MPharm	PharmD
<ul style="list-style-type: none">○Entry from secondary school○4 year course○experiential placements<ul style="list-style-type: none">●12 weeks undergraduate●48 weeks internship	<ul style="list-style-type: none">○Entry after 1 year university○4 year course○experiential placements<ul style="list-style-type: none">●16 weeks undergraduate●12 weeks internship	<ul style="list-style-type: none">○Entry from secondary school○4 year course○experiential placements<ul style="list-style-type: none">●limited undergraduate●52 weeks internship	<ul style="list-style-type: none">○Entry after minimum 2 years university○4 year course○experiential placements<ul style="list-style-type: none">●300 hours (~8 weeks) IPPE●36 weeks APPE